

## **AAAD: Effective Oversight: Escalation and Assurance**

Report to:	Board of Directors (Public)	Meeting date:	29/01/2025
Report from:	People and Culture Committee	Meeting date:	16/01/225
Quorate?	Yes ⊠ No □		
Members present	Mark Rawcliffe (NED/Chair) Bob Champion, David Sims, Sally Napper (NED).		
In attendance	Chris Farquhar, Claire Ingle, Fran Stead, Jeanette Homer, Jess Greenwood-Owens, Jill Boyd, Jo Wilson, Lisa Wright, Michelle Holgate, Michelle Holland, Naomi Fernandez, Susan Francis		
Observers	N/A		
Apologies	Kelly Barker, Fay Davies, Rachel Trawally, Tim Rycroft, Therese Patten, Phillipa Hubbard		
Theme 1 – Looking after our people			BP2W:T1
Best Place to Work	Theme 2 – Belonging in our organisation		BP2W:T2
	Theme 3 – New ways of working and delivering care		BP2W:T3
	Theme 4 – Growing for the future		DI 244.14
	<ul> <li>Information Governance – Understanding Perceptions.</li> <li>Strategic Assurance Report including: .1 Strategic Narrative Report.</li> <li>Integrated Strategic Performance Report: .1 Medical Staffing Update and .2 Recruitment Activity Update.</li> <li>Reciprocal Mentoring Programme update</li> <li>Subject Focus: Subject Focus: Induction Activity</li> <li>EDS22 Domain 2 and 3 Scores and Action Plan</li> <li>Belonging &amp; Inclusion update</li> <li>Alert, Advise, Assure + Decision AAA+D Report/s: .1 Senior Leadership Team, People, Planning &amp; Innovation .2 Strategic EDI Partnership Group .3 Strategic Risk.</li> <li>Confirmation of Escalation Reporting including: .1 Confirming strategic priority assurance levels (decision based on outcome of entire meeting) .2 Confirming top 3 strategic risk to include in AAA report (decision based on outcome of entire meeting) .3 Confirmation of Alert; Advise; Assure + Decision Reporting</li> </ul>		
Alert items agreed by Committee  Advise items agreed by Committee	<ul> <li>There were no alerts raised within the meeting.</li> <li>Increase in appraisals, recruitment of Mental Health Nurses (RMNs) and the reduction in the time taken to onboard staff following</li> </ul>		
	<ul> <li>interviews.</li> <li>The Trust's commitment to a memo of understanding to allow mandatory training to be moved to another NHS provider.</li> </ul>		



Assure items agreed by Committee	<ul> <li>Assurance levels within Integrated Strategic Performance Report including the significant improvements within medical staffing and the reduction in the use of agency staff</li> <li>International workforce development.</li> <li>Significant work in equality and inclusion which included; the reciprocal mentoring scheme, the EDS22/action plan and the new belonging inclusion policy.</li> <li>Substantial work on the Trust Welcome, which had previously been identified as requiring improvement, the initiatives were having a significant positive impact on staff retention, wellbeing etc.</li> <li>Payroll and the recent success in various audits.</li> <li>Reduction in the number of employee relation cases from 78 to 38 due to the engagement with staff.</li> </ul>		
Decisions made by Committee	<ul> <li>Approved - Reciprocal Mentoring Programme update.</li> <li>Approved - Equality Delivery System 2022 (EDS22) Domains 2 and 3 Assessment 2025.</li> <li>Approved - Belonging and Inclusion Plan 2025 – 2026.</li> <li>Approved - Strategic Risk.</li> </ul>		
New risks identified by Committee	Potentially a <b>change</b> (not new) to the risk surrounding <i>Workforce</i> utilisation and effective rostering as part of the Model Roster 3 programme – this may need to be reconsidered due the change of Trust initiatives/focus, this would be further investigated.		
Feedback following discussion at 'parent' meeting	No items were raised		
Report completed by	Jess Greenwood-Owens Date 16/01/25		
	Corporate Governance Officer		
On Behalf of Chair	M Rawcliffe (NED/Chair)		