

Effective Oversight: Escalation and Assurance

Report to:	Board of Directors	Meeting date:	XXX
Report from:	Finance & Performance Committee	Meeting date:	28.05.2025
Quorate?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>		
Members present	Maz Ahmed (Chair/NED), Mark Rawcliffe (NED), Mike Woodhead, Kelly Barker, Bob Champion, Phil Hubbard, Dr David Sims		
In attendance	Shane Embleton, Theresa Fawcett, Claire Risdon, Holly Close, Rachel Trawally, Emma Clarke, Dean Davidson, Farhan Rafiq		
Observers	Paul Hodgson and Mike Gill		
Apologies	Therese Patten and Tim Rycroft		
Best Quality Services	Theme 3 – Improving the experience of people using our services		BQS:T3
Agenda items	<ul style="list-style-type: none">Digital Delivery UpdateIntegrated Strategic Performance ReportAAAD: System Finance & Performance CommitteeHighlight report from OSPBFinance Report (including Capital Expenditure when required)Quarterly submission to NHS EnglandLynfield Mount Hospital RedevelopmentGreen Plan UpdateStrategic Risk Report		
Alert items agreed by Committee	<ul style="list-style-type: none">We have a significant financial gap emerging relating to under-delivery of our cost improvement plans.The plans are being revisited to assess the level of risk, and to identify further opportunities to mitigate this risk.The Trust has also been asked to identify a further £2m savings as a contribution to the system gap. We are assessing the potential impact of that and an extraordinary Board meeting on 10 June will decide whether to accept that additional target.		
Advise items agreed by Committee	<ul style="list-style-type: none">The Trust was £263k off track on efficiency savings which meant that the Trust was reporting worse than plan by £220kAgency cap breached at the end of Month 1 by £134k due to higher than planned levels of locumsThere was a level of risk within the financial plansThere would need to be a clinical lead for sustainabilitySome slippages in the timeline for the Lynfield Mount Hospital redevelopment. Major building work would now be planned for April 2026 instead of October 2025. This was due to the extra requirements for approval from treasury for builds over £50m.		
Assure items agreed by Committee	<ul style="list-style-type: none">Shift seen from the planning stages of the digital programme to the actual delivery of the programme.Increase in the level of maturity in the Project Management Team		

	<ul style="list-style-type: none"> Plans and additional controls were being developed to target cost reductions. High level of assurance that the corporate service plans would be achieved An update on the Lynfield Mount Hospital redevelopment was provided. Enabling work was progressing. Integrated Care System partners have given informal support for the extra £15m of funding required for the Lynfield Mount Hospital redevelopment. This is subject to approval at the Integrated Care Board meeting in June. Green Plan Update – External funding had been received which would fund three projects: LED lighting throughout Airedale Centre for Mental Health, installation of sub-meters at Lynfield Mount Hospital and building management system upgrades at New Mill 		
Decisions made by Committee	<ul style="list-style-type: none"> Approved: Minutes of last meeting & AAAD report held on 21 March 2025 Approved: Quarterly submission to NHS England Approved: Green Plan Update 		
New risks identified by Committee	<ul style="list-style-type: none"> No New risks identified. 		
Items to be considered by other Committees/Groups	<ul style="list-style-type: none"> Consideration of how triangulation could be received across Committees in relation to financial, colleagues and service user safety. Potential joint committee meeting topic. 		
Feedback following discussion at 'parent' meeting			
Report completed by	Holly Close Corporate Governance Officer	Date	28.05.2025
On Behalf of Chair	Maz Ahmed (Chair)		