

## Escalation and Assurance Report (AAA+D)

**Report from the:** Finance & Performance Committee  
**Date of meeting:** 29 June 2023  
**Report to the:** Board of Directors

**Agenda  
Item  
21.0**

Key escalation and discussion points from the meeting			
Alert	Action (to be taken)	By Whom	Target Date
Financial pressure at ICS has led NHS England to undertake regulatory intervention. This therefore meant that the Trust would be part of the system response to the mandated regulatory intervention	The reflection of the Committee was that the new accountability framework and governance would support our response	MW	Ongoing
The Trust is delivering the year-to-date plan of a £1m deficit and is forecast to break-even for the full year. However, there was a large degree of risk in that forecast.. High area of risk around the Cost Improvement Programme and several budgets are off track.	Recovery plans have been put in place to mitigate the risks in areas relating to out of area placements, Model Roster 3, Clinical Admin, Low Secure and Dementia Assessment and Treatment Unit.	Executive team	Ongoing reviewed in SLT Operational & Financial Performance
<b>Advise:</b>			
<ul style="list-style-type: none"> <li>Out of area bed usage had exceeded planned costs and moved away from activity plans. Recovery plans had been developed and put in place particularly around using Hollingwood Lane and expediting the opening of the beds.</li> <li>Bank and agency cost risk, in particular in relation to model roster 3. Agency costs had reduced but there had been an increase in bank costs.</li> <li>The substantive recruitment was ahead of plan.</li> <li>Operational recovery plans were in place for Dental, Speech Language and Therapy, Podiatry and Continence teams. The plans had been reviewed at SLT, and further refinement had been requested to the plans to capture onward trajectories and forward plans.</li> <li>The Children and Young Peoples Eating Disorder Routine Better Access target was off track, but a recovery plan was in place. The service had however achieved 100% in relation to urgent appointments which put the service as the highest performing Early Intervention in Psychosis service in the country.</li> </ul>			

- The Improving Access to Psychological Therapies service (IAPT) had achieved all required targets.
- The Model Roster 3 implementation and work plan go live date for July was still on track.
- The Trust is lobbying at an ICS level to determine how ICS capital funding could be used to help fund the redevelopment. A capital workshop had been planned for 14 July which would involve Director of Finances, but also estates and Medical Directors across the ICS to discuss how the capital funds could be used.

**Assure:**

- Significant progress on IAPT waiting times and target now achieved.
- New granularity of new MI framework giving the Committee strong assurance around accountability, strong action plans and a culture shift.

**Decisions / Recommendations:**

**Risks discussed:**

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**New risks identified:**

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**Report completed by:**

[Mark Rawcliffe  
Deputy Committee Chair and Non-Executive Director

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