

Board of Directors – Meeting held in Public

14 September 2023

Paper title:	Winter Planning	Agenda Item 14.0
Presented by:	Kelly Barker – Chief Operating Officer	
Prepared by:	James Cooke, Head of Service – Adults Community Rugare Musekiwa, Associate Head of Children and Young People’s Community Services Alix Jeavons, Deputy Director of Operations for Mental Health. Cliff Springthorpe, Head of Business Support	
Committees where content has been discussed previously	N/A	
Purpose of the paper Please check ONE box only:	<input type="checkbox"/> For approval <input type="checkbox"/> For information <input checked="" type="checkbox"/> For discussion	
Link to Trust Strategic Vision Please check ALL that apply	<input checked="" type="checkbox"/> Providing excellent quality services and seamless access <input type="checkbox"/> Creating the best place to work <input type="checkbox"/> Supporting people to live to their fullest potential <input type="checkbox"/> Financial sustainability, growth and innovation <input checked="" type="checkbox"/> Governance and well-led	
Care Quality Commission domains Please check ALL that apply	<input checked="" type="checkbox"/> Safe <input type="checkbox"/> Caring <input checked="" type="checkbox"/> Effective <input checked="" type="checkbox"/> Well-Led <input checked="" type="checkbox"/> Responsive	

Purpose of the report

The purpose of the paper is to provide an update on Bradford District Care Foundation Trust’s (BDCFT) preparations for winter 2023, within the overall Bradford District and Craven and West Yorkshire Integrated Care Board (ICB) winter planning approach. The paper shares BDCFT’s initial plans and actions at an early stage in the planning process, with opportunity for feedback from Board members to shape the final winter plan.

Executive Summary

During the last year BDCFT has continued to work in partnership across the system to address fluctuations in demand associated with winter ‘presentations’. BDCFT’s winter plans are made in the context of the Bradford District and Craven health and care winter plan. The Bradford District and Craven health and care winter plan 2023 is currently in

development and is formed from the multi-agency surge and escalation plan and will follow the approach determined by the West Yorkshire ICB.

BDCFT’s winter planning approach builds on learning from previous winter periods, particularly the combination of COVID-19 and seasonal demands during the winters of 2020 and 2022. BDCFT’s plans will ensure that:

- services and pathways effectively manage demand and maintain patients at home;
- where admission is necessary, patients are facilitated to return to usual place of residence as quickly as possible;
- all front facing staff are offered and receive influenza and COVID-19 vaccination/s to prevent the spread of infection and safeguard service users and staff.

The paper outlines actions being taken ahead of winter 2023 to mitigate surges in demand. Management and escalation of operational pressures and challenges is via robust and responsive daily lean management and incident command arrangements within BDCFT which feed into the Bradford District and Craven surge and escalation group.

Non-recurrent winter funding is expected to be allocated to systems. BDCFT and partners are preparing proposals that will be considered by the Bradford District and Craven Urgent and Emergency Care Strategic Oversight Group.

Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?

Yes (please set out in your paper what action has been taken to address this)

No

Recommendation(s)

The Board of Directors is asked to:

- note the system wide approach to winter planning;
- acknowledge the challenges and associated responses to winter pressures;
- provide feedback on BDCFT’s initial 2023 winter plan;
- receive further updates as system wide winter planning progresses.

Relationship to the Board Assurance Framework (BAF)

The work contained with this report links to the following strategic risks as identified in the BAF:

- SO1:** Engaging with our patients, service users and wider community to ensure they are equal partners in care delivery (QSC)
- SO2:** Prioritising our people, ensuring they have the tools, skills and right environment to be effective leaders with a culture that is open, compassionate, improvement-focused and inclusive culture (WEC)

- SO3:** Maximising the potential of services to delivery outstanding care to our communities (QSC)
- SO4:** Collaborating to drive innovation and transformation, enabling us to deliver against local and national ambitions (Board)
- SO5:** To make effective use of our resources to ensure services are environmentally and financially sustainable and resilient (FBIC)
- SO6:** To make progress in implementing our digital strategy to support our ambition to become a digital leader in the NHS (FBIC)

<p>Links to the Strategic Organisational Risk register (SORR)</p>	<p>The work contained with this report links to the following corporate risks as identified in the SORR:</p> <ul style="list-style-type: none"> • •
<p>Compliance & regulatory implications</p>	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • •