

Board of Directors – Meeting held in Public

11 May 2023

Paper title:	Trust Chair's Report	Agenda Item 8
Presented by:	Dr Linda Patterson – Chair of the Trust	
Prepared by:	Dr Linda Patterson – Chair of the Trust	
Committees where content has been discussed previously	N/A	
Purpose of the paper Please check ONE box only:	<input type="checkbox"/> For approval <input checked="" type="checkbox"/> For information <input type="checkbox"/> For discussion	
Link to Trust Strategic Vision Please check ALL that apply	<input type="checkbox"/> Providing excellent quality services and seamless access <input type="checkbox"/> Creating the best place to work <input type="checkbox"/> Supporting people to live to their fullest potential <input type="checkbox"/> Financial sustainability, growth and innovation <input checked="" type="checkbox"/> Governance and well-led	
Care Quality Commission domains Please check ALL that apply	<input type="checkbox"/> Safe <input type="checkbox"/> Caring <input type="checkbox"/> Effective <input checked="" type="checkbox"/> Well-Led <input type="checkbox"/> Responsive	

Purpose of the report
Chair's Report to inform Board members on activities that have taken place over the last two months.

Executive Summary	
Chair's Report to inform Board members on relevant strategic developments, system and Well-Led governance developments, Integrated Care partnership Working, external stakeholder engagement, activities with the Trust's Council of Governors, & internal staff engagement & Board visibility, including service visits.	
Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?	<input type="checkbox"/> Yes (please set out in your paper what action has been taken to address this) <input checked="" type="checkbox"/> No

Recommendation(s)
<p>The Board is asked to:</p> <ul style="list-style-type: none"> • note the continuing engagement that has taken place with external partners, internally at the Trust, & with the Council of Governors.

Relationship to the Board Assurance Framework (BAF)	
<p>The work contained with this report links to the following strategic risks as identified in the BAF:</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> SO1: Engaging with our patients, service users and wider community to ensure they are equal partners in care delivery (QSC) <input checked="" type="checkbox"/> SO2: Prioitising our people, ensuring they have the tools, skills and right environment to be effective leaders with a culture that is open, compassionate, improvement-focused and inclusive culture (WEC) <input type="checkbox"/> SO3: Maximising the potential of services to delivery outstanding care to our communities (QSC) <input checked="" type="checkbox"/> SO4: Collaborating to drive innovation and transformation, enabling us to deliver against local and national ambitions (Board) <input type="checkbox"/> SO5: To make effective use of our resources to ensure services are environmentally and financially sustainable and resilient (FBIC) <input type="checkbox"/> SO6: To make progress in implementing our digital strategy to support our ambition to become a digital leader in the NHS (FBIC) 	
Links to the Strategic Organisational Risk register (SORR)	N/A
Compliance & regulatory implications	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • Well-Led Compliance • Foundation Trust Code of Governance • NHS Act • Health and Social Care Act • Nolan Principles • Provider Licence

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Trust Chair’s Report

Partnerships

Over the last two months I continue to meet with various stakeholders to introduce myself & to continue discussions on key issues. They include the following:

28 February	Aspiring Cultures monthly staff network meeting
1 March	Yorkshire & Humber Chairs Meeting
2 March	Go See visit with David Sims at Fieldhead Children & Adolescent Mental Health Service
2 March	Leading Better Lives Together event with staff
7 March	West Yorkshire Partnership Board meeting
14 March	Bradford District and Craven Partnership Board
20 March	Planning meeting for a Joint Session Chairs and Governors at Place
22 March	Introductory meeting with Dr Louise Clarke GP in Bradford
23 March	NHS Providers Chairs and Chief Executives’ network event in London
29 March	Go See Visit with David Sims to Lynfield Mount
29 March	Iftar event with Better Lives Charity
31 March	West Yorkshire Health & Care Partnership Monthly Chairs, Leaders & Non-Executives Forum
5 April	Introductory meeting Sue Baxter who is the Associate Director of Governance & Assurance at Place
5 April	Meeting with Cathy Elliott, Chair of Integrated Care Board
12 April	Susan Hinchcliffe monthly meeting
12 April	Go See visit with Kelly Barker Bradford, Airedale, Wharfedale, Craven My Wellbeing IAPT Service
26 April	Bradford District & Craven Partnership Board Development Session
27 April	West Yorkshire Community Health Services Provider Collaborative Quarterly Meeting

Further details on other partnership work, including involvement with other Place & System work will be presented at the meeting as a verbal update.

We all work together to continue building the supporting governance framework for the partnerships, which evolves each months. Board members are encouraged to keep up to date with the partnership work using these links:

Bradford District & Craven Partnership Board - [How we make decisions - Bradford District & Craven Health & Care Partnership \(bdcpartnership.co.uk\)](https://bdcpartnership.co.uk)

West Yorkshire Health & Care Partnership Board - [Partnership Board papers :: West Yorkshire Health & Care Partnership \(wypartnership.co.uk\)](https://wypartnership.co.uk)

West Yorkshire Integrated Care Board - [Integrated Care Board :: West Yorkshire Health & Care Partnership \(icb.nhs.uk\)](https://www.icb.nhs.uk)

Each of the meetings are held in public, with Board colleagues, Governors, staff, & our members encouraged to attend to observe the discussion & raise questions.

Listen In events

Bradford & Craven Partnership Board has conducted listening exercises across the whole district to get the public's views on the local health & care services. Looking at the agreed 5 priority areas for the Place (healthy communities; access to care; healthy minds; workforce development; children, young people & families). The events aimed to uncover insights about:

- how people experience the challenges the Partnership aims to address
- local people's expectations of what they would experience if the partnership were getting it right in each priority area
- assets in local communities that could be unlocked to address each priority area.

Both Therese & I have been out & about, engaging with the public as part of the exercise. The Partnership Board will oversee the next phase, with partners working together to understand how the whole system can respond to the issues raised, to improve local services.

Council of Governors

Recent Council of Governors Meetings

Therese & I continue with regular Staff Governor; & Lead & Deputy Lead Governor engagement meetings, offering the Senior Independent Director the opportunity to attend, as previously has taken place.

Annual Members' Meeting

Work will soon be taking place to agree the format for this year's Annual Members' Meeting, which will take place on Thursday 21 September 2023 (time to be confirmed). Board colleagues will receive further details soon along-with an agreed proposal for the event & formal 'Notice of the Meeting'. This key statutory event is a chance for our Trust members, service users, carers, staff, Governors, Directors & members of the public to come together to learn more about Trust services, achievements & future vision. The Deputy Trust Secretary is the lead for the event, & will be finalising the events management strategy in the coming months, which includes oversight through a Task & Finish Group, working closely with the Governors.

People

Staff Networks

After discussion between Executive Management Team members & the Staff Network Chairs, the following executive sponsors have been agreed with each of the Networks:

Aspiring Cultures Network - Phil Hubbard lead & Bob Champion reserve
Beacon Network = - David Sims Lead & Tim Rycroft reserve

Rainbow Alliance - Kelly Barker lead & Mike Woodhead as reserve

All three Network Chairs will retain their schedule of meetings with Therese as well, & all EMT members now have the coming year's network meetings in their diaries to optimise attendance & participation in their activities as appropriate. A multi-network engagement event is planned for 23 May 2023, at which all Executives & network leads, & their members aim to get together to celebrate inclusion & it is anticipated that this will centre around that day's Executive Broadcast, so the event will be able to reach the widest possible audience.

A similar exercise has been undertaken to develop associations between Non-Executive Directors & the networks and the following have been agreed:

Aspiring Cultures Network – Simon Lewis

Beacon Network – Alyson McGregor

Rainbow Alliance – Chris Malish

Dr Linda Patterson OBE FRCP

Chair of the Trust

April 2023