

## Escalation and Assurance Report

Report from: Finance, Business and Investment Committee

Date the meeting: 22 September 2022

### Key discussion points and matters to be escalated from the discussion at the meeting:

#### Alert:

- There were no issues identified that required escalation from the meeting.

#### Advise:

- Whilst the trust is forecasting a break even financial position for 2022/23 which is in line with plan, there are a number of financial risks that are mitigated by non-recurrent mitigations mainly due to the level of vacancies across services. Financial risks primarily relate to bank and agency staff being use to deliver model roster staffing model, as well as acuity levels and staff absence in low secure services. Further work is taking place across a number of transformation work streams to identify savings that can support the underlying position for next year and beyond. The Committee requested a more detailed update on progress in the November meeting, including clarity on financial savings, accountabilities and assurance on deliverability of the initiatives.
- The Committee also noted the ICB financial position, which at the end of Month 4, reported no variance to plan, both for the year to date position and the forecast. However there are emerging risks in the financial position of the local authority which may impact the ICB financial position. Further discussions are taking place at place level with local authority stakeholders to understand the drivers of these risks and assess the impact of any proposed mitigation actions, both from a financial and activity perspective.
- The Committee noted that there was no further news in relation to the National Hospitals Programme capital funding for Lynfield Mount Redevelopment. Alternative options are being explored to identify capital at an ICB level although it is recognised that this would be smaller in scope than the submitted redevelopment.

#### Assure:

- The Committee reviewed the YTD financial position to month 5. The financial position continues to look favourable with a YTD surplus position of £424k which is £15k better than plan. The forecast for the year is a breakeven position which is as planned. The efficiency programme of £14.4m is off track in August with a £745k and forecasting a £3.6m under-achievement. There is a reasonable degree of confidence that non-recurrent mitigations will be identified in year due to the level of vacancies across services. Further assurance was requested as noted above in relation to financial risks and opportunities for 2023 and beyond.

- The Committee was assured that the transfer of the Wakefield 0-19 service from BDCFT to Harrogate and District NHS Foundation Trust planned for 30th September 2022 was on track.

**Risks discussed:**

- The Board Assurance Framework and Organisational Risk Register were considered.

**New risks identified:**

- None.

**Report completed by: Maz Ahmed, Finance Business & Investment Committee  
Chair  
23 September 2022**