

Board of Directors – Meeting held in Public

12th November 2022

Paper title:	Winter Planning Update	Agenda Item 14
Presented by:	Kelly Barker – Interim Chief Operating Officer	
Prepared by:	James Cooke – Assistant General Manager Kelly Barker – Interim Chief Operating Officer	
Committees where content has been discussed previously	Name(s) and date(s) of sub-committee / working group	
Purpose of the paper Please check <u>ONE</u> box only:	<input type="checkbox"/> For approval <input type="checkbox"/> For information <input checked="" type="checkbox"/> For discussion	
Link to Trust Strategic Vision Please check <u>ALL</u> that apply	<input type="checkbox"/> Providing excellent quality services and seamless access <input type="checkbox"/> Creating the best place to work <input type="checkbox"/> Supporting people to live to their fullest potential <input type="checkbox"/> Financial sustainability, growth and innovation <input type="checkbox"/> Governance and well-led	
Care Quality Commission domains Please check <u>ALL</u> that apply	<input type="checkbox"/> Safe <input type="checkbox"/> Caring <input type="checkbox"/> Effective <input type="checkbox"/> Well-Led <input type="checkbox"/> Responsive	

Purpose of the report
The purpose of the paper is to provide an update on progress at an organisational and system level on developing the winter plan 2022/23 and to present the Trust's winter plan for initial Board comments.

Executive Summary (100 words)
BDCFT's winter plans are made in the context of the Bradford District and Craven health and care winter plan. The Bradford District and Craven health and Care winter plan 2022 is in draft form and has followed the approach of the West Yorkshire Integrated Care Board (ICB). The plan has been guided by the overall Bradford and Craven system vision which aims to support people to be 'Happy, Healthy and at Home' with the focus on preventing unnecessary hospital attendance and appropriate support in returning them home quickly and safely. The plan focuses on demand, capacity, and workforce (clinical and non-clinical). The plan includes consideration of national and local factors beyond the immediate healthcare setting, identifying risks from external events.

The Trust's winter plan builds on experiences and learning from previous winter periods, particularly the combination of COVID-19 and seasonal demands during winter 2020 & winter 2021, and outlines and how the Trust will work with key partners to:

- ensure services and pathways effectively manage demand and maintain patients at home;
- where admission is necessary, patients are facilitated to return to usual place of residence as quickly as possible
- support our workforce to maintain their wellbeing and resilience and optimise recruitment and retention

The Trust received £400,279 into the block contract for 22/23 to support resilience across winter aligned to schemes enacted in previous winter plans. This will support winter responses with Mental Health Care Group. A scheme to support Community Nursing to deliver a digital hub through winter is also being funded via the Ageing Well programme and there is confirmation of further Mental Health monies to support winter resilience coming through the West Yorkshire Integrated Care Board in November 2022.

The Trust's winter plan is shared with Board members for initial consideration, prior to detailed review by the Quality and Safety Committee 17th November 2022. The Trust's plan, with any final amendments from Board members and Quality and Safety Committee, will be included in the Bradford and Craven winter plan. The Bradford and Craven Urgent Care Board has overall ownership of and responsibility for the system wide winter plan and will be approving the final system plan at November 2022 Urgent Care Board.

Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?

Yes (please set out in your paper what action has been taken to address this)

No

Recommendation(s)

The Board of Directors is asked to:

- note the progress made on the winter preparedness plans for the Trust, including how the system across Bradford and Craven will work collaboratively to reduce the impact on service users;
- provide initial feedback on the Trust's winter plan and highlight any further information or assurance required prior to Quality and Safety Committee consideration of the final winter plan.

Relationship to the Board Assurance Framework (BAF)

The work contained with this report links to the following strategic risks as identified in the BAF:

<ul style="list-style-type: none"> <input type="checkbox"/> SO1: Engaging with our patients, service users and wider community to ensure they are equal partners in care delivery (QSC) <input type="checkbox"/> SO2: Prioitising our people, ensuring they have the tools, skills and right environment to be effective leaders with a culture that is open, compassionate, improvement-focused and inclusive culture (WEC) <input type="checkbox"/> SO3: Maximising the potential of services to delivery outstanding care to our communities (QSC) <input type="checkbox"/> SO4: Collaborating to drive innovation and transformation, enabling us to deliver against local and national ambitions (Board) <input type="checkbox"/> SO5: To make effective use of our resources to ensure services are environmentally and financially sustainable and resilient (FBIC) <input type="checkbox"/> SO6: To make progress in implementing our digital strategy to support our ambition to become a digital leader in the NHS (FBIC) 	
<p>Links to the Strategic Organisational Risk register (SORR)</p>	<p>The work contained with this report links to the following corporate risks as identified in the SORR:</p> <ul style="list-style-type: none"> • 2609 • 2610 •
<p>Compliance & regulatory implications</p>	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • Our ability to deliver services in line with regulatory standards and requirements •