

Meeting of the Board of Directors - **Public** 12 May 2022

Paper title:	Chief Executive's Report	Agenda item 8.0
Presented by:	Therese Patten, Chief Executive	
Prepared by:	Therese Patten, Chief Executive	

Purpose of the report		
The purpose of the report is to provide commentary on strategic, operational and systems issues.	For approval	
	For discussion	X
	For information	X

Executive summary		
<p>The purpose of this report is to inform the Trust Board of significant issues that occurred in the past month. The areas covered in this report are:</p> <ul style="list-style-type: none"> ▪ Trust News ▪ System and national developments ▪ Media Coverage ▪ Regulatory Matters and Visits ▪ Patient Safety Incidents and Never Events ▪ Reportable Issues ▪ COVID-19 		
Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?	State below 'Yes' or 'No'	If yes please set out what action has been taken to address this in your paper
	No	

Recommendation
<p>The Board of Directors is asked to:</p> <ul style="list-style-type: none"> • Note the content of the paper, and • Seek any further clarification as appropriate

Strategic vision				
Please mark those that apply with an X				
Providing excellent quality services and seamless access	Creating the best place to work	Supporting people to live to their fullest potential	Financial sustainability growth and innovation	Governance and well-led
X	X	X	X	X

Care Quality Commission domains				
Please mark those that apply with an X				
Safe	Effective	Responsive	Caring	Well Led
X	X	X	X	X

Relationship to the Board Assurance Framework (BAF)	<p>The work contained with this report links to the following strategic risk(s) as identified in the BAF:</p> <ul style="list-style-type: none"> • SO1 • SO2 • SO3 • SO4 • SO5 • SO6
Links to the Supporting Operational Risk Register	<p>The work contained with this report links to the following corporate risk(s) as identified in the Supporting Operational Risk Register:</p> <ul style="list-style-type: none"> • N/A
Compliance and regulatory implications	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • N/A

Board of Directors – Public
Thursday 12th May 2022
Chief Executive Report

The Chief Executive report provides an overview of news, events and significant issues that have occurred during the month that require Trust Board to be aware of and/or to discuss.

1 Trust News

NHS Smokefree Pledge

Smoking is a leading cause of premature death, disease, and disability in our communities and places a significant caring burden on health and social care. As healthcare professionals we all have a key role to play in motivating and supporting smokers to try to and give up the habit. This is particularly important for our patient and service user cohort and in our Bradford and Craven place, as reducing smoking amongst the most disadvantaged has been evidenced as the single most important means of reducing health inequalities.

The Government has announced the ambition to make England smokefree by 2030 and our NHS Long Term Plan commits that all smokers in hospital, pregnant women, and long-term users of mental health services will be offered NHS funded tobacco dependence treatment by 2023-24. As a Trust we are absolutely committed to improving the health and wellbeing of the people who use and work in our services and see this as a key tool to address the health inequalities that exist within our communities. The pledge is attached (Appendix 1) and all Board colleagues are asked to support the intention and the work that will enable the pledge to be delivered.

Virtually CLEAR 2022

Our BDCFT Conference Planning team have organised a Research Conference for a number of years now. The conferences tended to run every other year and were hosted at Bradford City Football Club. Next month we are running the conference virtually for the first time and have called it Virtually CLEAR (Collaborative Learning through Education and Research). The conference will be a collaboration between the Trust, The Working Academy at Bradford University, and a commercial event management company Glasgows.

The conference will run over three consecutive mornings from Tuesday 14th June to Thursday 16th June, and will feature a mix of local and national speakers, as well as a range of presentations and posters to highlight local research and evidence-based practice projects. It is anticipated that the conference will be a motivational and learning experience for all staff interested in research and evidence-based practice.

The keynote speakers are:

- Prof John Wright - Director of Bradford Institute for Health Research
- Prof Azhar Farooqi - Clinical Director, Centre for BME Health
- Prof Simon Gilbody - Director of Mental Health and Addictions Research Group

Delegates are expected from a range of local Trusts and partner organisations. I am delighted to have been asked to open the conference and very much look forward to it. For more information and to book your place, please go to our conference website www.virtuallyclear.co.uk and click on register. The conference website displays further information about the conference programme and will be further developed over the coming weeks.

2 System and National Developments

Legislation the Health and Care Bill

On Thursday 28th April, the Health and Care Act 2022 completed the parliamentary process and received Royal Assent. This is an important step on the journey towards the establishment of statutory integrated care systems which comes into effect on 1st July 2022. From this date all 42 integrated care systems in England will move onto a statutory footing with the establishment of integrated care boards and integrated care partnerships, including our own the West Yorkshire Health and Care Partnership. The work to transition to statutory status continues up to 1st July when new arrangements will formally be established, and clinical commissioning groups will close. Work continues in shadow format to ensure we are ready, and this includes supporting all colleagues transferring into the new organisation. A shadow integrated care board meeting will be held on the 17th of May, partly in public, via digital technology.

In West Yorkshire we feel well prepared for the implementation of the Act, which rightly focuses on inequality, collaboration and joining up care around the needs of people. This is essential in our health and care system as we deal with the issues arising from the COVID-19 pandemic, in particular health and care waiting times, and the disproportionate impact on people with disabilities and those living in poorer areas.

The five place-based partnerships in West Yorkshire and designated Place-Based leads are:

- Mel Pickup - Bradford District and Craven Health and Care Partnership
- Robin Tuddenham - Calderdale Cares Partnership
- Carole McKenna - Kirklees Health and Care Partnership
- Tim Ryley - Leeds Health and Care Partnership
- Jo Webster - Wakefield District Health and Care Partnership

The Place-Based leads will be accountable to the West Yorkshire Integrated Care Board (ICB) for the delivery of ICB functions delegated to local places, to place partners for the effective leadership of place partnerships and to local communities for their experience of health and care services and priority outcomes. Assurance

mechanisms at place and system level include health and wellbeing boards, overview and scrutiny, quality, finance, and performance committees, and will have a mix of non-executive and executive representation from our Trust.

All Hands In

The West Yorkshire Health and Care Partnership urged over 100,000 staff and volunteers to be involved in ‘All hands in for a better future’ when it launched a new climate change campaign earlier this week. The campaign aims to encourage everyone working across the Partnership to be aware of how individual actions can impact on the climate and how decreasing carbon emissions is good for health. The campaign sees West Yorkshire healthcare leaders asking colleagues to promise to do one simple thing of their choosing to reduce their impact on the environment. It builds on staff insights about the changes they want to see and shares real life examples of how small changes to everyday behaviours can collectively make a positive difference.

The aim is to educate us all about the simple behaviour changes we can make to reduce our carbon footprint and live more sustainably. The campaign has the following focus areas:

- Active travel
- Recycling
- Eat less meat and dairy products
- Reduce energy consumption
- Speak up and share ideas

We are encouraged to become more aware about how our actions have a direct impact on sustainability and to pledge to decrease carbon emissions. The campaign has launched through video, social media and posters which direct everyone to make a pledge on the campaign website, and it aspires to build momentum for years to come. We of course have our own Trust Green Plan and Trust staff have been involved in the development of this campaign. It is important that we continue to be ambitious in this important work and to ensure that we demonstrate progress not just individually but as a responsible NHS organisation.

3 Media Coverage

Media and news highlights since the last Board meeting include:

Area / dates	Details
Care Trust signs national pledge – 21 April	Forty-year-old Rajesh Prasher is just one person who has benefitted from the national STOMP/STAMP programme which Bradford District Care NHS Foundation Trust has pledged their support to. STOMP, which stands for stopping over medication of people with a learning disability, autism, or both, is about helping people to stay well and have a good quality of life.
Prevention is better than cure – 31 March	The Care Trust’s school immunisation team is sharing a ‘prevention is better than cure’ message as they remind parents and carers of the need for children and young people to get their routine vaccinations. The message follows a drop in the number

	of young people being vaccinated against potentially life-threatening diseases, compared to previous years.
Care Trust appoints two new Non-Executive Directors – 30 March	Bradford District Care NHS Foundation Trust has welcomed two new Non-Executive Directors (NEDs) to its Board. The appointments of Alyson McGregor and Mark Rawcliffe enhance the existing skills of the Trust Board and governance of its mental health, community and children's services, across Bradford and Craven. It follows the retirement of NEDs Professor Gerry Armitage and Dr Zulfi Hussain.
Care Trust celebrates 20 year birthday anniversary with help from celebrities - 28 March	Bradford District Care NHS Foundation Trust will turn 20 on Friday 1 April, with celebrations taking place throughout the week. To mark the occasion, the Trust will be organising a series of birthday inspired activities. Staff that have worked for the Trust for 20 years will also share their stories.
Health and care leaders across the district pledge to the Equally Well UK Charter – 28 March (Act as One)	Act as One, the health and care partnership for Bradford District and Craven, is proud to have signed the Equally Well UK Charter. The partnership has joined more than 60 organisations across the UK who have made a commitment to tackle the physical health inequalities faced by people living with a mental health condition.
Nominations open for Care Trust Governor elections – 17 March	Bradford District Care NHS Foundation Trust is encouraging local people to nominate themselves in the upcoming Governor elections. The Trust is seeking nominations to fill six seats this year from five constituencies across the district, with two in Bradford south, one each in Bradford west, Shipley and Keighley, and one seat representing the rest of England.

4 Regulatory Matters and Visits

There was one MHA review undertaken in March on Ilkley Ward, the review identified five actions for the Trust to address in relation to concerns about the use of section 17 leave, related to restrictions on leave:

- Ensure that actions and findings from the visit are shared with patients
- Ensure that the current 'Standard Operating Procedure for prescribing, monitoring, and managing leave (v1.3) dated 31 December 2021' is reviewed on a weekly basis by the joint clinical and operations cell and updated regularly in response to COVID restrictions
- Ensure that informal patients are not prevented from leaving the trust after speaking with a registered nurse
- Ensure that patients are supported to have periods of overnight leave, to allow the clinical team to assess their ability to be safely discharged and to provide evidence to the Ministry of Justice (MoJ) if required that the patient is fit to be discharged
- Ensure that a pilot to reduce restrictions on section 17 leave is evaluated, and if successful to be implemented trust wide for detained patients reducing restrictions on other wards.

The CQC also visited on 25/3/22 related to concerns raised about restrictions to leave, however there were no further actions or recommendations made after this visit.

One MHA review visit was also conducted on Ashbrook Ward on the 11th April, no formal letter of feedback has been received yet however the Ward reports that the verbal feedback on the day was largely positive.

5 Patient Safety Incidents and Never Events

In terms of patient safety incidents one new SI has been reported since last board:

- April – Category 4 pressure ulcer

Currently we have 12 open investigations

- one with agreed extension, two on stop the clock due to police investigations - one of which will be a commissioned external investigation
- three investigations were completed in March/April with learning identified relating to Mental Health Act policy and procedures, Mental Health Act training, and SOP required for use of Section 136 suite when used for admission in the absence of an inpatient bed. In addition, MyWellbeing IAPT will review current assessment approach regarding process for exclusion for treatment and review provision of risk management training for managers.

Five inquests were held during the period two in March and three in April, three returned a suicide conclusion, one was accidental death, and one was drug related death. There were no HMC actions nor criticism of the Trust.

Since the last report no Never Events have been reported.

6 Reportable issues

We have had 2 CQC reportable incidents since the last report:

- Category 4 pressure ulcer
- YP admitted to CAMHs Annex on Oakburn on the 8th April and subsequently transferred to Red Kite View after five days - there were no issues or incidents raised during the admission

There have been no CQC reportable AWOLS (Absent Without Leave) since the last report.

7 COVID-19

The executive team continue to lead the Trust response to the pandemic. The following slide deck highlights the key issues for Board to note:

Therese Patten
Chief Executive

4 May 2022