

Board of Directors

9th September 2021

Paper title:	Finance Report - July 2021 (Month 4)	Agenda item 18
Presented by:	Mike Woodhead, Director of Finance, Contracts and Estates	
Prepared by:	Claire Risdon, Deputy Director of Finance	

Purpose of the report		
The purpose of the report is to provide the Trust Board with an overview on the financial performance for July and forecast for Half 1, for both the Trust and the ICS.	For approval	
	For discussion	X
	For information	

Executive summary		
Trust Position		
<p>The Trust's revenue and capital positions are largely in line with plan for Half 1. Our main focus right now is to identify c£3m efficiency improvements to deliver a break-even plan for the year, and recurrent improvements of c£7m-£10m to address our estimated underlying deficit. The 'Together We Create Improve and Sustain' (TWICS) Programme, which will provide assurance and oversight on the sustainability programme, has agreed the governance and reporting arrangements for the programme and held its first meeting in August.</p>		
ICS Position		
<p>The headline risks for the ICS Half 1 plan relate to:</p> <ul style="list-style-type: none"> • the delivery of elective activity in line with plans, which attract an expected £32.5m Elective Recovery Fund Incentive. • Efficiency plans inherent in the ICS Half 1 break-even plan amount to £55m. • Emerging capital risks to be managed within the ICS Capital allocation. Capital funding to support Airedale Hospital of £5m expected to be funded from national capital flexibility. 		
Planning for Half 2 and Beyond		
<p>Operational planning guidance is expected to be published in mid-September, with detailed financial plans following in November. The indicative ICS financial gap for Half 2 is c£135m (of which c£3m relates to BDCFT), plans will require developing to mitigate the gap through the H2 planning process.</p>		
Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?	State below 'Yes' or 'No' No	If yes please set out what action has been taken to address this in your paper

Recommendation
<p>The Board of Directors is asked to:</p> <ul style="list-style-type: none"> • Note the year to date and Half 1 forecast financial position of the trust; • Note the wider ICS financial position for Month 4; and • Highlight further assurances required.

Strategic vision				
Please mark those that apply with an X				
Providing excellent quality services and seamless access	Creating the best place to work	Supporting people to live to their fullest potential	Financial sustainability growth and innovation	Governance and well-led
X	X	X	X	X

Care Quality Commission domains				
Please mark those that apply with an X				
Safe	Effective	Responsive	Caring	Well Led
X	X	X	X	X

Relationship to the Board Assurance Framework (BAF)	<p>The work contained with this report links to the strategic risk(s) as identified in the BAF:</p> <ul style="list-style-type: none"> • SO6: To make effective use of our resources to ensure that services are clinically, environmentally, and financially sustainable
Links to the Strategic Organisational Risk Register (SORR)	<p>The work contained with this report links to the following corporate risks as identified in the SORR:</p> <ul style="list-style-type: none"> • Risk 2536: If we do not make effective use of our resources this may result in regulatory interventions, as well as impacts on quality of services.
Compliance and regulatory implications	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • The NHS Single Oversight Framework requires providers to report performance against national requirements including quality of care, financial performance and sustainability, and delivery of national standards (though some reporting is suspended during the Covid-19 pandemic)