

Meeting of the Board of Directors - Public

8th July 2021

Paper title:	Finance Report - May 2021 (Month 2)	Agenda item 21
Presented by:	Mike Woodhead, Director of Finance, Contracts and Estates	
Prepared by:	Claire Risdon, Deputy Director of Finance	

Purpose of the report		
The purpose of the report is to provide the Trust Board with an overview on the Financial Performance for May (Month 2) and forecast against the agreed Half 1 plan for the Trust and the wider ICS.	For approval	
	For discussion	X
	For information	

Executive summary		
Trust Position		
<p>The Trust's revenue and capital positions are largely in line with plan for Half 1. Our main focus right now is to identify c£3.6m efficiency improvements to deliver a break-even plan for the year, and recurrent improvements of c£7m-£10m to address our estimated underlying deficit. The Deloitte workshop that was held in June has identified a range of opportunities that are being prioritised during July to agree the efficiency programme in readiness for the Half 2 plan.</p>		
ICS Position		
<p>The headline risks for the ICS Half 1 plan relate to:</p> <ul style="list-style-type: none"> • the delivery of elective activity in line with plans, which attract an expected £32.5m Elective Recovery Fund Incentive. • Efficiency plans inherent in the ICS Half 1 break-even plan amount to £55m. • Emerging capital risks to be managed within the ICS Capital allocation. 		
Planning for Half 2 and Beyond		
<p>Operational planning guidance is still to be published for Half 2, along with the agreed pay settlement for 2021/22. The indicative ICS financial gap for Half 2 is £135m (of which £3.6m relates to BDCFT).</p>		
Provider Collaboratives		
<p>The funding allocations for NHS England Specialised Commissioning Services are being finalised, which has resulted in a need to defer the go-live dates for the various Provider Collaboratives.</p>		
Do the recommendations in this paper have any impact upon the requirements of the protected groups identified by the Equality Act?	State below 'Yes' or 'No'	If yes please set out what action has been taken to address this in your paper
	No	

Recommendation

The Board of Directors is asked to:

- Note the year to date and Half 1 forecast financial position of the trust
- Note the wider ICS financial position for Month 2
- Note the deferred go-live dates for the Provider Collaboratives
- Highlight further assurances required

Strategic vision

Please mark those that apply with an X

Providing excellent quality services and seamless access	Creating the best place to work	Supporting people to live to their fullest potential	Financial sustainability growth and innovation	Governance and well-led
X	X	X	X	X

Care Quality Commission domains

Please mark those that apply with an X

Safe	Effective	Responsive	Caring	Well Led
X	X	X	X	X

Relationship to the Board Assurance Framework (BAF)	<p>The work contained with this report links to many of the strategic risks as identified in the BAF, particularly:</p> <ul style="list-style-type: none"> • SO6: To make effective use of our resources to ensure that services are clinically, environmentally, and financially sustainable • SO5: To value partnership ensuring that we collaborate to deliver maximum impact on health inequalities • SO2: To prioritise our people, ensuring they have the right skills, suitable workspaces and feel valued and motivated
Links to the Supporting Operational Risk Register	<p>The work contained with this report links to the following corporate risks as identified in the Supporting Operational Risk Register:</p> <ul style="list-style-type: none"> • Risk 1821: Failure to forecast and mitigate in year pressures • Risk 1825: Demands on the Trust's community services • Risk 1826: Case for investment in mental health • Risk 1831: Recruitment, retention and engagement of a diverse workforce • Risk 2102: Service user harm through ligatures within inpatient and CMHT environments. • Risk 2370: Impact of COVID
Compliance and regulatory implications	<p>The following compliance and regulatory implications have been identified as a result of the work outlined in this report:</p> <ul style="list-style-type: none"> • The NHS Oversight Framework requires providers to report performance against national requirements including quality of care, financial performance and sustainability, and delivery of national standards (though some reporting is suspended during the Covid-19 pandemic)