### Executive Summary:
This is the updated Risk Management Strategy 2019-2023, presented for Board approval.

This strategy builds on the previous three-year strategy that ended in April 2019. It presents five ambitions which will help to support effective risk management across the organisation.

To support the delivery of this, the Trust Board will be required to meet to discuss risk and agree risk appetite levels across the organisation. This will also fulfill Internal Audit recommendations identified in 2017/18 and will build on the short introductory session facilitated by Internal Audit at the beginning of 2019.

### Recommendations:
That the Board
- Approves the 5-year Risk Management Strategy
- Agrees to finalise risk appetite and risk tolerance at Board level
Governance/Audit Trail:

### Meetings where this item has previously been discussed (please mark with an X):

<table>
<thead>
<tr>
<th>Audit Committee</th>
<th>Quality &amp; Safety Committee</th>
<th>Remuneration Committee</th>
<th>Finance, Business &amp; Investment Committee</th>
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</thead>
<tbody>
<tr>
<td>Executive Management Team</td>
<td>Directors</td>
<td>Chair of Committee Meetings</td>
<td>Mental Health Legislation Committee</td>
</tr>
<tr>
<td>Council of Governors</td>
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### This report supports the achievement of the following strategic aims of the Trust: (please mark those that apply with an X):

- **Quality and Workforce**: to provide high quality, evidence-based services delivered by a diverse, motivated and engaged workforce
- **Integration and Partnerships**: to be influential in the development and delivery of new models of care locally and more widely across West Yorkshire and Harrogate STP
- **Sustainability and Growth**: to maintain our financial viability whilst actively seeking appropriate new business opportunities

### This report supports the achievement of the following Regulatory Requirements: (please mark those that apply with an X):

- **Safe**: People who use our services are protected from abuse and avoidable harm
- **Caring**: Staff involve people who use our services and treat them with compassion, kindness, dignity and respect
- **Responsive**: Services are organised to meet the needs of people who use our services
- **Effective**: Care, treatment and support achieves good outcomes, helps to maintain quality of life people who use our services and is based on the best available evidence.
- **Well Led**: The leadership, management and governance of the organisation make sure it's providing high-quality care that is based around individual needs, encourages learning and innovation, and promotes an open and fair culture.

### NHSI Single Oversight Framework

### Equality Impact Assessment:

- N/A

### Freedom of Information:

**Publication Under Freedom of Information Act**
- This paper has been made available under the Freedom of Information Act