

Trust Board Meeting

26 March 2018

Paper Title:	Chair's Report
Lead Director:	Chair
Paper Author:	Mike Smith
Agenda Item:	6
Presented For:	For Information
Paper Category:	Governance & Compliance

Executive Summary:

This Paper Provides an update from the Chair about his key meetings and activities since the last Trust Board meeting. The content is structured, where appropriate, around the Chair's 2017/18 objectives and will serve as a useful source of evidence as to how the objectives have been fulfilled. The following table highlights the work of the Chair since the last Public Board meeting in February.

Area of Focus	Activities Undertaken
<p>Delivery and evolution of the Trust's business plans</p>	<p>Areas of Board attention:</p> <p>CQC Action Plan – A report on the Action Plan is on today's agenda.</p> <p>Staff Survey – A report and priorities for action are on today's agenda.</p> <p>Operational Plans – The Board continues to work with national and local commissioners, contractors and service leads to refine the 2018/20 plan for sign off in April. As in the current year, the Trust will be expected to sign up to a Control Total for 2018/19.</p> <p>West Yorkshire Mental Health Partnership Memorandum of Understanding (MOU) – Following on from the March meeting of NEDs and Governors, the MOU between the Regional Mental Health Trusts has progressed to the point of sign off.</p> <p>West Yorkshire and Harrogate Integrated Care Partnership (ICP). The Board continues to engage in and monitor progress across the regional health and care system. The principles of a Memorandum of Understanding to underpin the ICP are under discussion.</p> <p>Mental Health Clinical Information System – A report on the Implementation Plan is on today's agenda.</p>
<p>Robust and effective governance</p>	<p>Tim Rycroft has been appointed as Chief Information Officer and it is recommended that he now takes over the role of Senior Information Risk Owner (SIRO), given his portfolio, which has been undertaken over the last two years by Paul Hogg, Director of Corporate Affairs.</p> <p>For Decision: The Board is asked to confirm Tim Rycroft's appointment as SIRO – effective date to be advised.</p> <p>The 2017/18 Annual Report from the SIRO is due to be submitted to the Board in May 2018 and will be a joint report from both Directors.</p>
<p>Working with diverse communities to deliver outstanding care</p>	<p>I attended the Yorkshire Chairs Meeting, which focussed on Health's role in Northern Powerhouse developments and proposals for Yorkshire Devolution – including the benefits of Health funding/investment devolution.</p> <p>A useful meeting was held to review progress of 'Place' developments/'Accountable Care' across Bradford, Airedale, Wharfedale and Craven, involving local Trust Chairs and CEOs</p>

	and Clinical Commissioning Groups leads. The session was facilitated by Rob Webster (WY&H Integrated Care Partnership lead).
Continued engagement of the Council of Governors	<p>Council of Governors On 27th March we will be holding an extra Council of Governors (CoG) meeting to discuss a paper produced by Colin Perry (Lead Governor) and Sarah Jones (Public Governor) on improving the effectiveness of the CoG. The CQC action plan and results of the Employee Survey will also be discussed,</p> <p>Governor elections The results of the Governor elections are now in (23 March) and have been communicated to the candidates. Thanks to all involved in a successful campaign.</p>
Development of the Trust's national profile	<p>On behalf of Nicola Lees I attended a national NHS Improvement CEO meeting, to hear from Ian Dalton (CEO NHSI) and Simon Stevens (CEO NHS England) about their aspiration to bring the two organisations closer together and to reflect on current challenges, particularly in the NHS Acute Hospital Sector.</p> <p>I attended the NS Confederation Mental Health Network Conference & Exhibition where I had the opportunity to join a small group meeting with Claire Murdoch (NHSE Mental Health lead) to talk about the Mental Health Five Year Forward view and progress and the commitment to ensure that Investment in Mental Health Commissioning reaches the front line.</p> <p>I attended a round table meeting with the Stephen Dorrell, Chair and Niall Dickson Chief Executive of the NHS Confederation and Sean Duggan Chief Exec of the Confed Mental Health Network to help inform the Confederation's approach to the opportunities and challenges of system integration in health and with social care.</p>
Leadership effectiveness and succession plans	<p>The March Board is Nicola Lees, our CEO's last Board meeting at the Trust as she retires on 24th April. Nicola leaves with our thanks for her great commitment and leadership throughout her time and we wish her and her family all the best for the future.</p> <p>Dr Susan Butler (NED) has announced that she will be leaving the Trust in September 2018.</p> <p>We welcomed our new Chief Information Officer, Tim Rycroft to the Trust.</p> <p>The process for recruiting our new CEO is progressing to plan with an assessment centre and interviews scheduled for 19 & 20 April 2018.</p> <p>For decision: As the new CEO will not be in post on the date of the current CEO's retirement, that the Board approves the Board Nominations Committee recommendation that Liz Romaniak,</p>

	<p>Deputy Chief Executive, will step up as CEO on an interim basis. Liz has indicated that she is prepared to take on the role.</p> <p>The Board is also asked to approve the Nomination Committee recommendation that an interim appointment is made to cover Liz Romaniak's current role of Director of Finance, Contracting & Estates, the appointment to commence at the earliest opportunity. The search for an appropriate Interim is underway.</p>
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Recommendations:
<p>That the Board/Committee:</p> <ul style="list-style-type: none"> • Notes the content of the paper; and • Seek any further clarification as appropriate

Governance/Audit Trail:

Meetings where this item has previously been discussed (<i>please mark with an X</i>):					
Audit Committee		Quality & Safety Committee		Remuneration Committee	Finance, Business & Investment Committee
Executive Management Team		Directors		Chair of Committee Meetings	Mental Health Legislation Committee
Council of Governors					

This report supports the achievement of the following strategic aims of the Trust: (<i>please mark those that apply with an X</i>):	
Quality and Workforce: to provide high quality, evidence-based services delivered by a diverse, motivated and engaged workforce	
Integration and Partnerships: to be influential in the development and delivery of new models of care locally and more widely across West Yorkshire and Harrogate STP	
Sustainability and Growth: to maintain our financial viability whilst actively seeking appropriate new business opportunities	

This report supports the achievement of the following Regulatory Requirements: (<i>please mark those that apply with an X</i>):	
Safe: People who use our services are protected from abuse and avoidable harm	
Caring: Staff involve people who use our services and treat them with compassion, kindness, dignity and respect	

Responsive: Services are organised to meet the needs of people who use our services	
Effective: Care, treatment and support achieves good outcomes, helps to maintain quality of life people who use our services and is based on the best available evidence.	
Well Led: The leadership, management and governance of the organisation make sure it's providing high-quality care that is based around individual needs, encourages learning and innovation, and promotes an open and fair culture.	X
NHSI Single Oversight Framework	

Equality Impact Assessment :
N/A

Freedom of Information:
<p>Publication Under Freedom of Information Act</p> <p>This paper has been made available under the Freedom of Information Act</p>