Executive Summary:

This Paper Provides an update from the Chair about his key meetings and activities since the last Trust Board meeting. The content is structured, where appropriate, around the Chair’s 2017/18 objectives and will serve as a useful source of evidence as to how the objectives have been fulfilled.

Introduction The following table highlights the work of the Chair since the last Public Board meeting in November (As previously agreed, there was no Public Board in December although the Board met in private).

<table>
<thead>
<tr>
<th>Area of Focus</th>
<th>Activities Undertaken</th>
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<tbody>
<tr>
<td>Delivery and evolution of the Trust’s business plans</td>
<td>I chaired a West Yorkshire Mental Health Collaborative meeting involving the Chairs &amp; CEOs of West Yorkshire Mental Health trusts to progress how we can work together on some of our greatest challenges. A joint meeting of WY Mental Health Non-Executive Directors and Governors is arranged for 5 February to explore this further.</td>
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</table>
We have agreed the following programme for working together:

**UCE**
- NH Liaison
- 24/7 Crisis Services

**Suicide**

**Care Closer to Home (OAPs)**
- Adult Acute
- PICU
- Locked rehab

**Specialist Services**
- CAMHS T4
- Low/Medium Secure Forensic
- Adult Eating Disorders

**ASD/ADHD**

**Back Office & Support Services**

- 40% reduction in unnecessary A&E attendance
- 50% reduction of S136 PaS
- 24/7 crisis services

- A zero suicide approach to prevention, (75% reduction in numbers by 2020-21)
- Elimination of out of area placements for non specialist acute care within 12 months.
- Shared bed management function

- Elimination of out of area placements for OP
- Development of new care models

- Reduction in waiting time for autism assessment
- Improved efficiencies
- Collaborative delivery models

**Areas of Board attention:**

**2018/20 Operational Plans** - sustaining high quality services in the face of the growing financial challenges in 2018/19, including the current Local Authority consultation on public health services and the planned recommissioning of specialist community dental services by NHS England.

**Mental Health Clinical Information System** - We are in the process of implementing a new system, scheduled for May 2018. This is a major development for the Trust and we are following progress closely.

**Winter Pressures** - Our Trust has been taking part in system wide resilience calls at senior leadership level, twice daily to ensure that we are operating as a whole system to support the increasing demand being placed on our acute providers. This has involved maintaining patients at home where possible and facilitating safe and effective discharges back into the community. It is clear that our local system is under significant pressure but working collectively and effectively together.
**Trust Strategy** - In 2014 the Trust launched its 5 year integrated business plan. The Board has agreed that we should start the process of refreshing our strategy during 2018, that will involve gathering the views of staff, service users and stakeholders.

<table>
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<tr>
<th>Robust and effective governance</th>
<th>We await the outcome of the major CQC inspection scheduled for February 2018.</th>
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<tbody>
<tr>
<td>Working with diverse communities to deliver outstanding care</td>
<td>'Champions Show the Way' and 'Patient Experience Team' held their annual celebration events. It is always inspiring to meet our volunteers, to acknowledge their invaluable work and hear that volunteering at the Trust continues to grow. The Aspiring Cultures (BAME) Staff Network held their AGM. I was pleased to be able to attend to acknowledge their commitment and support their work. Each year the Board meets with staff who were regional and national award winners to say thank you for their contribution and leadership in supporting the work of the Trust. It was impressive to see the wide range of awards and teams represented, including both front line care and support services. The first of our Membership events for 2018 was held at Victoria Hall in Saltaire. The event was hosted by the Trust's 'MyWellbeingCollege' Team, and delivered by our partners, the Cellar Trust. The 'Stress Buster' session was well attended and looked at practical steps for managing personal stress and the support available.</td>
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<tr>
<td>Continued engagement of the Council of Governors</td>
<td><strong>Council of Governors</strong> At the December Council, Governors discussed the West Yorkshire Mental Health Collaborative, Children’s Services Procurement and Local Authority Proposed Budget Cut Implications and NHS England’s intention to re-procure Community Dental Services. There was an update on the Carers Hubs, a review of Complaints, Concerns and Compliments and an update on immediate actions arising from the CQC inspection. We also discussed feedback from the Council of Governors/Board Away-day and Annual Members Meeting. <strong>Governor elections – awareness events</strong> Many of our Public and Staff Governors are reaching the end of their first three year term. A programme of awareness sessions for prospective staff and public Governors is underway. I am also meeting our appointed governors as we reach the three year anniversary.</td>
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**You & Your Care**
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<tr>
<th>Development of the Trust’s national profile</th>
<th>Nothing to report this month.</th>
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<td>Leadership effectiveness and succession plans</td>
<td>We announced that Nicola Lees has decided to retire from her role as Chief Executive. This decision has been an incredibly difficult one for Nicola, but colleagues in the Care Trust and across the wider health and social care family in West Yorkshire who know her will fully understand why she has made this choice. Nicola will be retiring as our Chief Executive on 29 April 2018. The search for her successor has commenced.</td>
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**Recommendations:**

That the Board/Committee:

- Notes the content of the paper; and
- Seek any further clarification as appropriate

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**This report supports the achievement of the following strategic aims of the Trust:**

*(please mark those that apply with an X):*

<table>
<thead>
<tr>
<th>Quality and Workforce:</th>
<th>to provide high quality, evidence-based services delivered by a diverse, motivated and engaged workforce</th>
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<tr>
<td>Integration and Partnerships:</td>
<td>to be influential in the development and delivery of new models of care locally and more widely across West Yorkshire and Harrogate STP</td>
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<tr>
<td>Sustainability and Growth:</td>
<td>to maintain our financial viability whilst actively seeking appropriate new business opportunities</td>
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**This report supports the achievement of the following Regulatory Requirements:**

*(please mark those that apply with an X):*

| Safe: People who use our services are protected from abuse and avoidable harm |
| Caring: Staff involve people who use our services and treat them with compassion, kindness, dignity and respect |
| Responsive: Services are organised to meet the needs of people who use our services |
| Effective: Care, treatment and support achieves good outcomes, helps to maintain quality of life people who use our services and is based on the best available evidence. |
| Well Led: The leadership, management and governance of the organisation make sure it’s providing high-quality care that is based around individual needs, encourages learning and innovation, and promotes an open and fair culture. |

X

**NHSI Single Oversight Framework**: 

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### Equality Impact Assessment:
N/A

### Freedom of Information:

**Publication Under Freedom of Information Act**

This paper has been made available under the Freedom of Information Act