

BOARD MEETING

27 April 2017

Paper Title:	Operational Plan – 2017/18 to 2018/19
Section:	Public
Lead Director:	Liz Romaniak, Director of Finance, Contracting & Facilities
Paper Author:	Liz Romaniak, Director of Finance, Contracting & Facilities
Agenda Item:	15
Presented For:	Information

1. Purpose of this Report:

The purpose of this paper is to formally present the two year Operational Plan and full public facing document which describes the Trust's business and service plans for 2017/18 and 2018/19 as already approved by the Board at the end of March 2017.

2. Summary of Key Points

NHS Improvement published a requirement for Trusts to develop 2-year Operational Plans in early Autumn 2016 with a condensed timeline to conclude NHS contract negotiations and submit plans by 23 December 2016. Plans were developed by the Executive Management Team, following early Annual Members' Meeting engagement in September and supported by reporting to and approvals via FBIC and Board in the period prior to the 23 December submission.

Whilst the Trust achieved all national deadlines, national approvals subsequently needed to incorporate assimilation of the implications of provider plans, conclude outstanding Control Total discussions and accommodate a final plan submission on 30 March 2017. An extra-ordinary Board Meeting on 22nd March and full Board Development session on 30th March considered and approved the final financial plan adjustments, including agreement of a 2017/18 internal Control Total of £826k to provide access to £752k Sustainability and Transformation Funding and target composite delivery of a £1,578k surplus.

3. Board / Committee Consideration

Key challenges are highlighted within the Operational Plan and include:

- Providing responsive services, delivering access and waiting time standards and responding to care home sector volatility and Local Authority budget reductions to deliver high quality, safe, outcome based, patient focused care and support;
- Ensuring sufficient workforce capacity, capability, productivity and effectiveness by recruiting, retaining and engaging a diverse and skilled workforce;
- Delivering a challenging financial plan and Cost Reduction target with a renewed focus on Corporate Overheads; and

- Developing innovative new models of care that harness integrated technologies, new health, social care and voluntary and community sector partnerships, and are supported by new social models to support self-care and prevention.

4. Financial Implications

The Operational plan incorporates revenue and capital plans for the next two years.

Revenue Capital

5. Legal Implications

None.

6. Assurance

	Assurance provided?
Board Assurance Framework	Yes
CQC Themes (see below)	Yes
NHSI Single Oversight Framework	Yes

This Operational Plan provides assurance in relation to all CQC Themes:

Safe:	People who use our services are protected from abuse and avoidable harm
Caring:	Staff involve people who use our services and treat them with compassion, kindness, dignity and respect
Responsive:	Services are organised to meet the needs of people who use our services
Effective:	Care, treatment and support achieves good outcomes, helps to maintain quality of life people who use our services and is based on the best available evidence.
Well led:	The leadership, management and governance of the organisation make sure it's providing high-quality care that is based around individual needs, encourages learning and innovation, and promotes an open and fair culture.

7. Equality Impact Assessment

None.

8. Previous Meetings/Committees Where the Report Has Been Considered:

As well as having been developed from Executive Management Team and FBIC discussion, the wider Board and Annual Members Meeting discussions have also supported development of the Operational Plan priorities and focus:

Audit Committee Quality & Safety Committee Remuneration Committee FB&I Committee

Executive Management team Directors Meeting Chair of Committee's Meeting MH Legislation Committee

9. Risk Issues Identified for Discussion

- As set out above in section 3

10. Links to Strategic Drivers

Patient Experience	Quality	Value for Money	Relationships
The Operational Plan progresses delivery of all four quadrants of the Trust's vision wheel.			

11. Publication Under Freedom of Information Act

This paper has been made available under the Freedom of Information Act.

12. Recommendations:

That the Board notes that the Trust's final financial plan submission was approved by NHS Improvement in early April with the Operational Plan therefore released for publication by the Trust in early April following approval by the Board in March 2017.