

BOARD MEETING

24 November 2016

Paper Title:	West Yorkshire and Harrogate Sustainability and Transformation Plan
Section:	Public
Lead Director:	Nicola Lees, Chief Executive
Paper Author:	Paul Hogg, Trust Secretary
Agenda Item:	10
Presented For:	Endorsement

1. Purpose of this Report:

The purpose of this paper is to provide details of the West Yorkshire and Harrogate Sustainability and Transformation Plan (STP), which was published on 8 November 2016. The Board discussed a draft version of the Plan at its Board development session in October 2016. A copy of the final version of the Plan was circulated to Governors and discussed in headline terms at the Council of Governors meeting on 10 November 2016.

2. Summary of Key Points

The West Yorkshire and Harrogate STP is the local approach to delivering the national - plan called the Five Year Forward View, built from six local area place-based plans of Bradford District and Craven, Calderdale, Harrogate and Rural District, Kirklees, Leeds and Wakefield.

3. Board Consideration

The Board has been kept informed of the development of the STP over the last few months and the direction of travel proposed for the Bradford District and Craven local STP and the wider West Yorkshire and Harrogate STP.

4. Financial Implications

Financial implications are set out in the Plan and will be dependent on further consultation.

Revenue Capital

5. Legal Implications

Legal implications will be dependent on further development and consultation of the Plan.

6. Previous Meetings/Committees Where the Report Has Been Considered:

Highlight whether the paper has been discussed at any of the following meetings by placing a tick in the relevant box(es):

Audit Committee	<input type="checkbox"/>	Quality & Safety Committee	<input type="checkbox"/>	Remuneration Committee	<input type="checkbox"/>	FB&I Committee	<input type="checkbox"/>
Executive Management team	<input checked="" type="checkbox"/>	Directors Meeting	<input type="checkbox"/>	Chair of Committee's Meeting	<input type="checkbox"/>	MH Legislation Committee	<input type="checkbox"/>

7. Links to Strategic Drivers

The West Yorkshire and Harrogate STP has a direct link to all four of the Trust's strategic drivers.

8. Publication Under Freedom of Information Act

This paper has been made available under the Freedom of Information Act.

9. Recommendations:

That the Board:

- endorse the West Yorkshire and Harrogate Sustainability and Transformation Plan.

West Yorkshire and Harrogate Sustainability and Transformation plan

1. Background

The West Yorkshire and Harrogate, Sustainability and Transformation Plan (STP) was published on 8 November 2016. It sets out the vision, ambitions and priorities for the future of health and care in the region and is the result of many months of discussions across the STP partnership. It is being shared widely, with views sought from staff, patients and the public on the high level thinking about the future of health and care services across the area.

The West Yorkshire and Harrogate STP is the local approach to delivering the national plan called the Five Year Forward View. Published in 2014, it sets out a vision of a better NHS, the steps we should take to get us there, and how everyone involved needs to work together. The NHS and local councils in West Yorkshire and Harrogate commission care and treatment to 2.6 million people, employing 113,000 staff and a budget approaching £5 billion.

Over 25 health and care partners from across the region are involved in the STP, along with Healthwatch. As Chief Executive of BDCFT, I have been involved in its development. West Yorkshire and Harrogate STP area covers eleven Clinical Commissioning Groups (which design, specify and buy care for local people), six local council boundaries, as well as services provided by a number of health and social care organisations, such as mental health, community and hospitals.

Health and Wellbeing Boards have a crucial role to play in this. Since 2012 they have been developing local health and wellbeing strategies based on the needs of local people. They bring together the NHS, public health, adult social care and children's services, including councillors and local Healthwatch, to plan how best to meet the needs of local people and tackle local inequalities in health. They provide a way of ensuring that local people have a strong voice.

2. Proposal

The West Yorkshire and Harrogate STP is built from six local area place-based plans; Bradford District and Craven, Calderdale, Harrogate and Rural District, Kirklees, Leeds and Wakefield. A full version of the plan can be found [here](#).

This summary (and attached link above) is an overview of the plan which sets out our high level proposals. The goal of the STP is to enable everyone in West Yorkshire and Harrogate to have a great start in life, supporting them to stay healthy and to live longer. Pockets of deprivation and affluence across the area means where you live can determine your life chances. The STP aims to address this health and wellbeing gap with a focus on supporting people to live longer, healthier lives, and ensuring a good and equitable service for all, no matter where you live.

The draft proposals also stress the importance of improving people's health, through better coordination of services, whilst improving the quality of care received. An ageing population and people living longer with complex health and social care needs means demand is increasing faster than resources. The STP offers an initial view of how local and regional services can be improved, what this means for the health of people locally and how we will need to collaborate to deliver financial balance.

3. Report detail

The STP builds on local plans that have been developed in each of the six local districts we cover. They attempt to tackle long standing issues and improve care. They look at prevention, better coordinated services, preventing unnecessary hospital admissions and supporting people to stay well.

The STP covers nine priority areas: prevention, primary and community services, mental health, stroke, cancer, urgent and emergency care, specialised services, hospitals working together (e.g. care provided by teams working across a number of sites to give people a single service), and standardisation of commissioning policies (so people get the same care wherever they live). Draft plans for each of the priority areas are at different stages of development.

Closer partnership working is at the very core of the STP. Over the past six months the leadership and staff of the West Yorkshire and Harrogate health and care organisations have been working hard on how we respond to the challenges we face, whilst delivering quality care and working towards achieving our vision. The West Yorkshire and Harrogate STP is made up of the following organisations:

Clinical commissioning groups

- NHS Airedale, Wharfedale and Craven CCG
- NHS Bradford City CCG
- NHS Bradford District CCG
- NHS Calderdale CCG
- NHS Greater Huddersfield CCG
- NHS Harrogate and Rural District CCG
- NHS Leeds North CCG
- NHS Leeds South and East CCG
- NHS Leeds West CCG
- NHS North Kirklees CCG
- NHS Wakefield CCG

Local authorities

- Bradford Metropolitan District Council
- Calderdale Council
- Craven District Council
- Harrogate Borough Council
- Kirklees Council
- North Yorkshire County Council
- Leeds City Council
- Wakefield Council

Providers

- Airedale NHS Foundation Trust
- Bradford District Care NHS Foundation Trust
- Bradford Teaching Hospitals NHS Foundation Trust
- Calderdale and Huddersfield NHS Foundation Trust
- Harrogate and District NHS Foundation Trust
- Leeds Community Healthcare NHS Trust
- Leeds and York Partnership NHS Foundation Trust
- Leeds Teaching Hospitals NHS Trust

- Locala Community Partnerships
- The Mid-Yorkshire Hospitals NHS Trust
- South West Yorkshire Partnership NHS Foundation Trust
- Tees Esk and Wear Valleys NHS Foundation Trust
- Yorkshire Ambulance Service NHS Trust

Other organisations involved

- NHS England
- Public Health England
- Healthwatch

It is essential that the emerging proposals draw on existing insight and local intelligence. Now the draft plan has been published, the STP partners will be working with staff, stakeholders and local communities to develop the proposals so they meet local health needs. There is an opportunity for the public to feedback via Email to the West Yorkshire and Harrogate STP team at Westyorkshire.stp@nhs.net.

The Board will receive further updates about the development of the STP over the course of the next few months.

10. Recommendations

That the Board:

- endorse the West Yorkshire and Harrogate Sustainability and Transformation Plan.