**Council of Governors**

**July 2018**

Paper Title: Chair’s Report

Section: Public

Lead Director: Chair

Paper Author: Mike Smith

Agenda Item:7

Presented For: For Information

Paper Category: Governance & Compliance

|  |
| --- |
| **Executive Summary:** |
| To update the Council of Governors on national, regional and local issues, discussions at Board and announcements relating to mental health, learning disability and community health services. |

|  |
| --- |
| **Recommendations:** |
| That the Council of Governors:   * Notes the content of the paper; and * Seek any further clarification as appropriate |

|  |  |
| --- | --- |
| **This report supports the achievement of the following strategic aims of the Trust:**  (*please mark those that apply with an X):* | |
| **Quality and Workforce**: to provide high quality, evidence-based services delivered by a diverse, motivated and engaged workforce |  |
| **Integration and Partnerships**: to be influential in the development and delivery of new models of care locally and more widely across West Yorkshire and Harrogate STP |  |
| **Sustainability and Growth**: to maintain our financial viability whilst actively seeking appropriate new business opportunities |  |
| **This report supports the achievement of the following Regulatory Requirements:**  (*please mark those that apply with an X):* | |
| **Safe**: People who use our services are protected from abuse and avoidable harm |  |
| **Caring**: Staff involve people who use our services and treat them with compassion, kindness, dignity and respect |  |
| **Responsive**: Services are organised to meet the needs of people who use our services |  |
| **Effective**: Care, treatment and support achieves good outcomes, helps to maintain quality of life people who use our services and is based on the best available evidence. |  |
| **Well Led**: The leadership, management and governance of the organisation make sure it's providing high-quality care that is based around individual needs, encourages learning and innovation, and promotes an open and fair culture. | X |
| **NHSI Single Oversight Framework** |  |

|  |
| --- |
| **Equality Impact Assessment :** |
| N/A |

|  |
| --- |
| **Freedom of Information:** |
| **Publication Under Freedom of Information Act**  This paper has been made available under the Freedom of Information Act |

|  |  |
| --- | --- |
| 1 Ensure the Board is focussed on successful delivery and evolution of its business plans in the context of Integrated Care System (ICS) developments. | **Areas of Board attention during the Quarter:**  **CQC Action Plan & Staff Survey –** An action planhas been agreed by Board and submitted to CQC in accordance with their process and timescale. The Board continues to be assured that short term actions are being taken according to plan. We have agreed that the Trust should adopt a more systematic approach to quality improvement and engagement of colleagues throughout the Trust.  The Board have been reviewing options for Quality Improvement approaches currently being applied in outstanding NHS Trusts. This will be a long term strategy and it is vital that the approach we adopt will complement and build on our existing culture. The Board is set to approve an approach in principle in July.  **Staff, member and stakeholder engagement on the refresh of Trust Strategy.**  A ‘Crowdsourcing’ conversation has been introduced to gather ideas, opinions and issues. Over 600 members of staff throughout the Trust have already engaged in the campaign. The conversation is being extended to include members and other stakeholders in July.  **Mental Health Clinical Information System** – The new system is scheduled to go live from 12 July.  **West Yorkshire Mental Health Collaborative**  A second event for Governors and NEDS across the four Mental Health and Community Trusts is to take place in Leeds on 17 July to continue to build collective understanding of the programme of work, seek input to the development of services and how we engage local people and communities.  **West Yorkshire and Harrogate Integrated Care Partnership (ICP).**  In May the West Yorkshire and Harrogate Health and Care Partnership was named as one of four new areas in England that will be given additional freedom and flexibility to manage the delivery of local services. The Partnership will join the Integrated Care System programme, to provide better co-ordinated and more joined up care for 2.6 million people.  **Yorkshire & Humber Local Care Record**  The Board received positive news that NHS England have announced that Yorkshire and Humber is one of five areas chosen to become ‘Local Health and Care Record Exemplars’ (LHCRE). NHS England launched the LHCRE programme to reduce unnecessary patient tests and improve patient safety through better working between hospitals, GPs and social care.  Each new partnership will receive up to £7.5 million over two years to put in place an electronic shared local health and care record that makes the relevant information about people instantly available to everyone involved in their care and support.  **Bradford Childen’s Services Procurement Review**  Bradford has one of the youngest populations in the country; the Council within Bradford is facing unprecedented pressure on its budget whilst the demand for children’s services is rising. For Children and Young Peoples services (CYP) this has led the council to make the decision to re-procure 0-19 mainstream children’s services, within significantly reduced finance. The current service delivery model will not remain financially viable. The Board continues to monitor progress of the procurement process and work by the team on alternative models of delivery. |
| 2. Ensure that necessary improvements to governance are robust and embedded. | In response to the findings of the CQC report, an external peer review of the Mental Health Legislation Committee has been completed and the recommendations approved in full by the Board. The recommendations are designed to achieve parity of attention with the Quality And Safety Committee and include increasing the frequency of meetings, strengthening NED and Clinical input to the committee and building the role of the Mental Health forum in informing committee agendas. |
| 3 Ensure the Board invests appropriate development time and attention to the challenges and opportunities in our operating environment and has a clear view of where time and energy should be invested. | The May Council Meeting was informed about the appointment of Brendan Brown as the new CEO at Airedale Hospital/System Leader for integrated care in AWC. An update is on the Council Agenda. |
| 4 Ensure continued engagement of the Council of Governors in the work of the Trust and within the local health and care economy. | **New Governors**  We welcome three new appointed governors to the Trust; Councillor Wendy Hull representing Craven District Council, Councillor Naveed Riaz our second representative from Bradford Metropolitan Council (alongside Cllr Ahmed) and Tina Butler representing Bradford Assembly.  **Open House**  The June Open House received a presentation on Patient Involvement and how we monitor and respond to Patient views about their experience of our services. We also agreed to invite Governors to join a Board committee rota to improve knowledge and assurance.  **You’re a Star**  The winners of the 2018 You’re A Star Awards were announced on Friday 6 July at a glittering award ceremony.   The awards celebrated and highlighted the hard work and commitment of our staff and volunteers as we mark 70 years of the NHS.  **Joint CoG/Board event**  We will be holding our annual Council/Board event on the afternoon before the Council meeting on 19 July. |
| 5 Facilitate the development of local, regional and national influence to support the Trust’s work and ambitions. | I shall be sharing some learning and thoughts on Board and Council of Governor relationships in times of change at the annual NHS Providers Governance Conference on 18th July. |
| 6 Ensure the Board invests time in developing leadership effectiveness and succession plans. | **Non-Executive Recruitment**  The Council of Governors will be asked (at the July Private meeting) to approve a rolling programme of Non-Executive Recruitment, following Sue Butler’s announcement that she will be leaving in September.  **Annual Appraisals**  Chair and Non-executive appraisals are scheduled to be discussed by the Council of Governors Remuneration Committee on 16 July.  **Shadow Board**  The Trust has joined an NHS Leadership Academy programme for Senior Managers who aspire to be Directors. I chaired a Shadow Board where senior managers from our Trust reviewed June Board Papers in a Board setting. This excellent programme involves three regional Trusts and continues through 2018. |